



**HITACHI**

# GEH Digital Solutions for Nuclear Power Plants

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# Companies will shape the future of their industries



## AVIATION

- Global leader in propulsion and systems
- Most competitive and innovative engine value proposition ...
- efficiency, reliability and lifecycle economics
- Youngest and largest commercial fleet ... most diversified services portfolio



## HEALTHCARE

- At the nexus of most care pathways
- Leading equipment complemented by high margin services
- Diagnostics, interventional imaging, life care, therapy planning and digital



## RENEWABLE ENERGY & POWER

- World's most powerful wind turbines and most efficient gas turbines
- Tech to modernize and digitize
- Grid and electrical infrastructure
- Carbon-free power sources, including **nuclear**, hydro and hybrids

**GE will be an  
aviation-focused company<sup>a)</sup>**

**Tax-free spin-off ...  
in early '23**

**Integrating Renewable Energy, Power and  
Digital; tax-free spin-off ... in early '24**

**BUILDING A WORLD THAT WORKS ... SOLVING THE BIGGEST CHALLENGES  
IN FUTURE OF FLIGHT, PRECISION HEALTH, ENERGY TRANSITION**

(a – Includes any remaining stakes in AerCap and Baker Hughes and, upon close, expected 19.9% of go-forward Healthcare, as well as other assets and liabilities of GE today, including run-off Insurance operations



ADVANCED  
NUCLEAR



FUELS



FIELD  
SERVICES



PLANT  
SOLUTIONS

+ GE Digital  
+ GE Research

Compute

Algorithms

Fleet Data

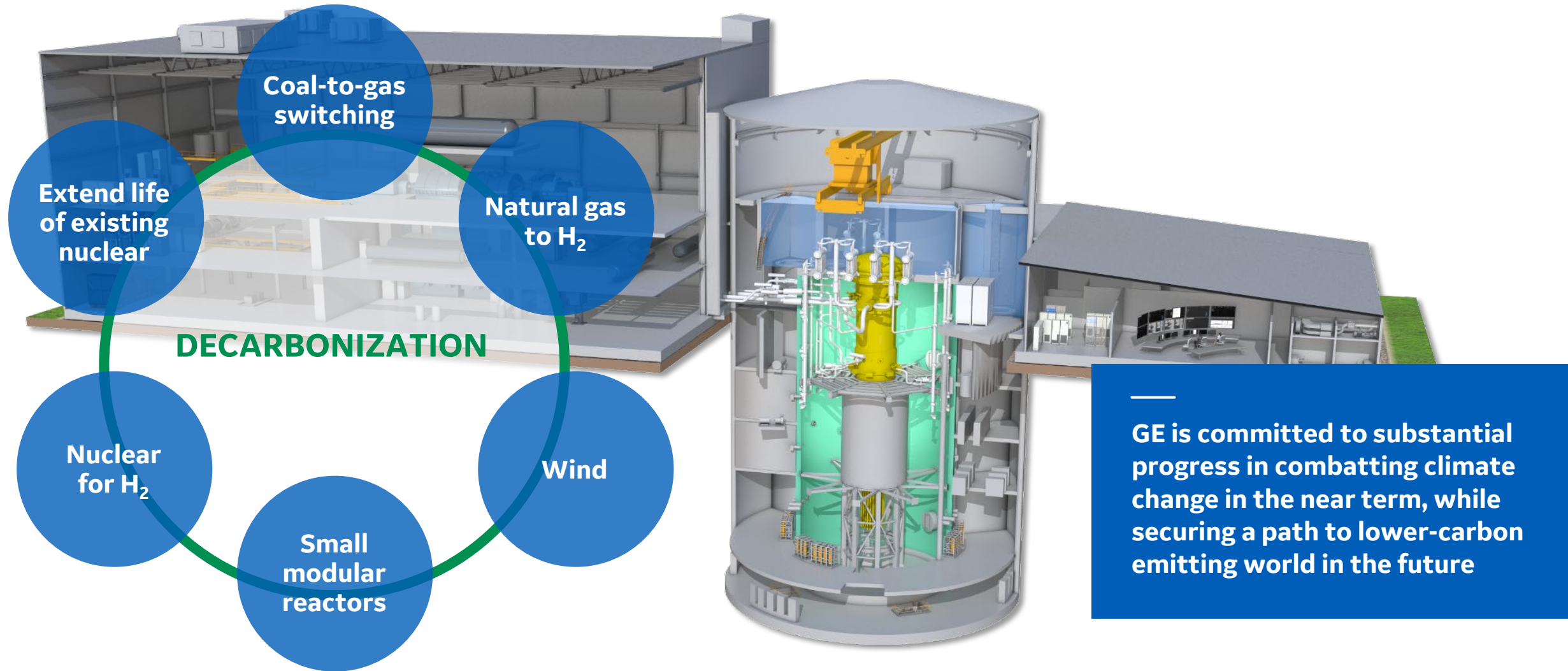
Domain Expertise

Necessary but not sufficient ...

Essential to deliver value

**WE BUILD ON OUR LEGACY, BOLDLY INNOVATING TO PROVIDE  
RELIABLE CARBON-FREE POWER TO THE WORLD**

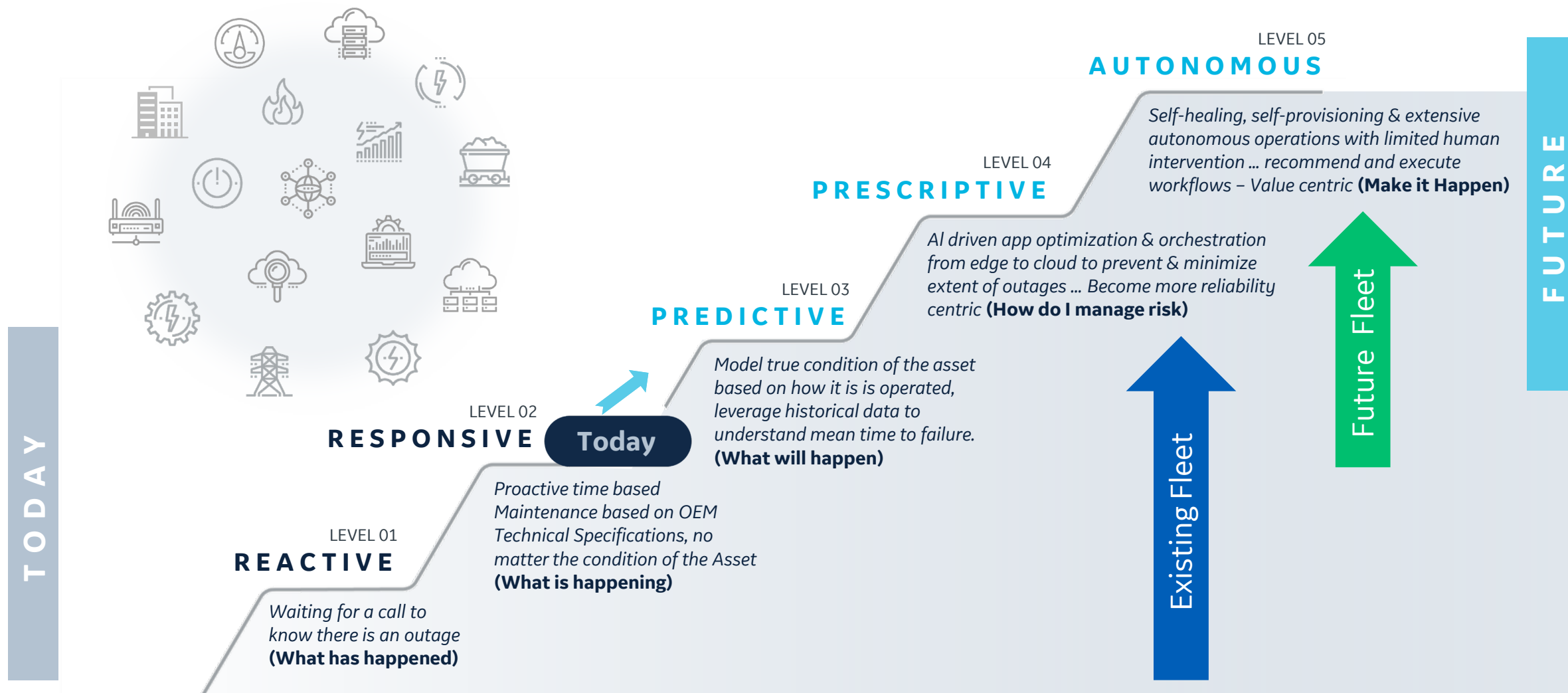
# Decarbonization is front and center in GE's strategy for energy transition



# The journey to digital transformation



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# Digital solutions for existing fleet

***“As a Nuclear Plant Operator, I must reduce O&M costs from \$31/MW hr to \$20/MW hr to stay competitive”***

*– Voice Of Customer*

**“My workforce** is aging and retiring.”

**“Compliance and HC** drive most of my costs.”

**“Need M&D** to proactively id risks and reduce costs.”

“How can we learn from our **historical information**?”

“I know I need **Digital Technology**, but it’s complicated and costly.”

**“Do I have the right sensors** to use APM?”

**“My data is “no good”**  
– I don’t trust that I have the right data.”

# O&M cost reduction – What GE is doing with existing fleet



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- Connect relevant data sources**
- Assess data quality**
- Automated reporting**
- Monitoring and diagnostics**

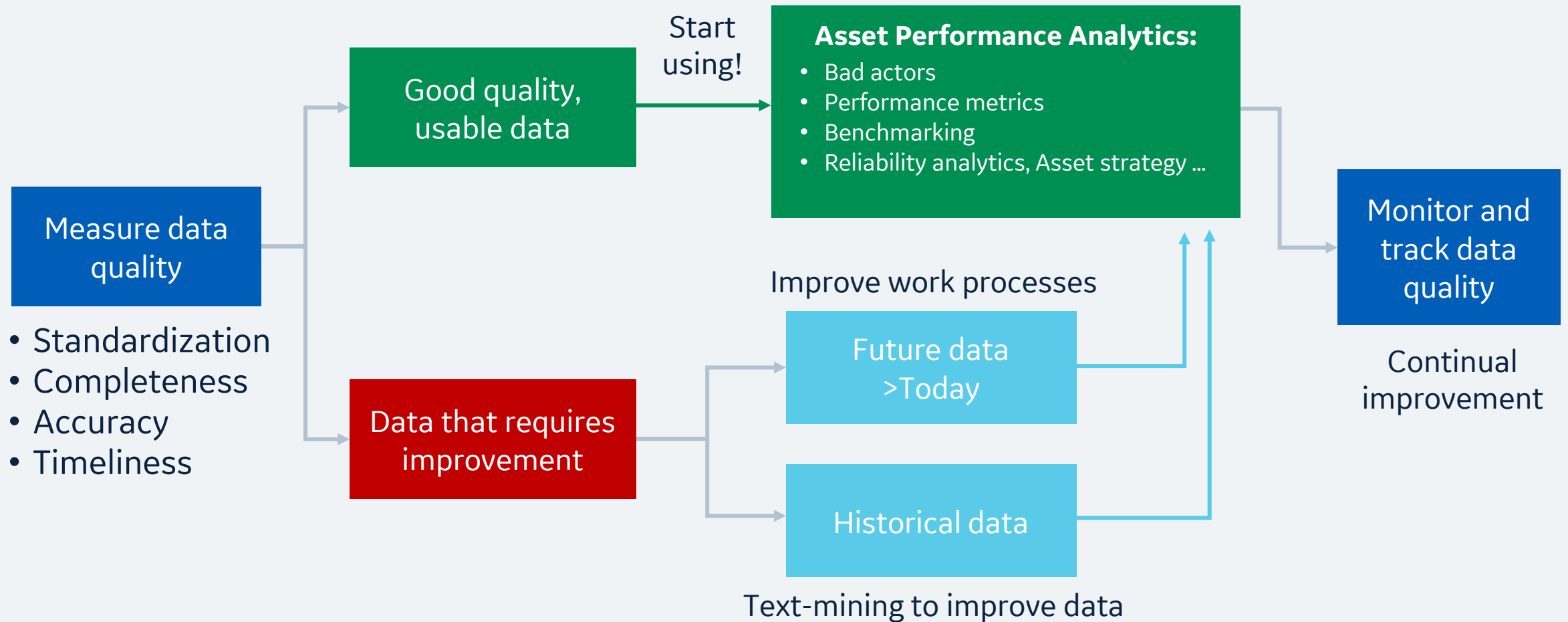
**Going from Responsive to Predictive**

**ASSET  
PERFORMANCE  
MANAGEMENT**

# Connect relevant data sources



# Assess data quality



# Automated reporting daily O&M review



Additional:

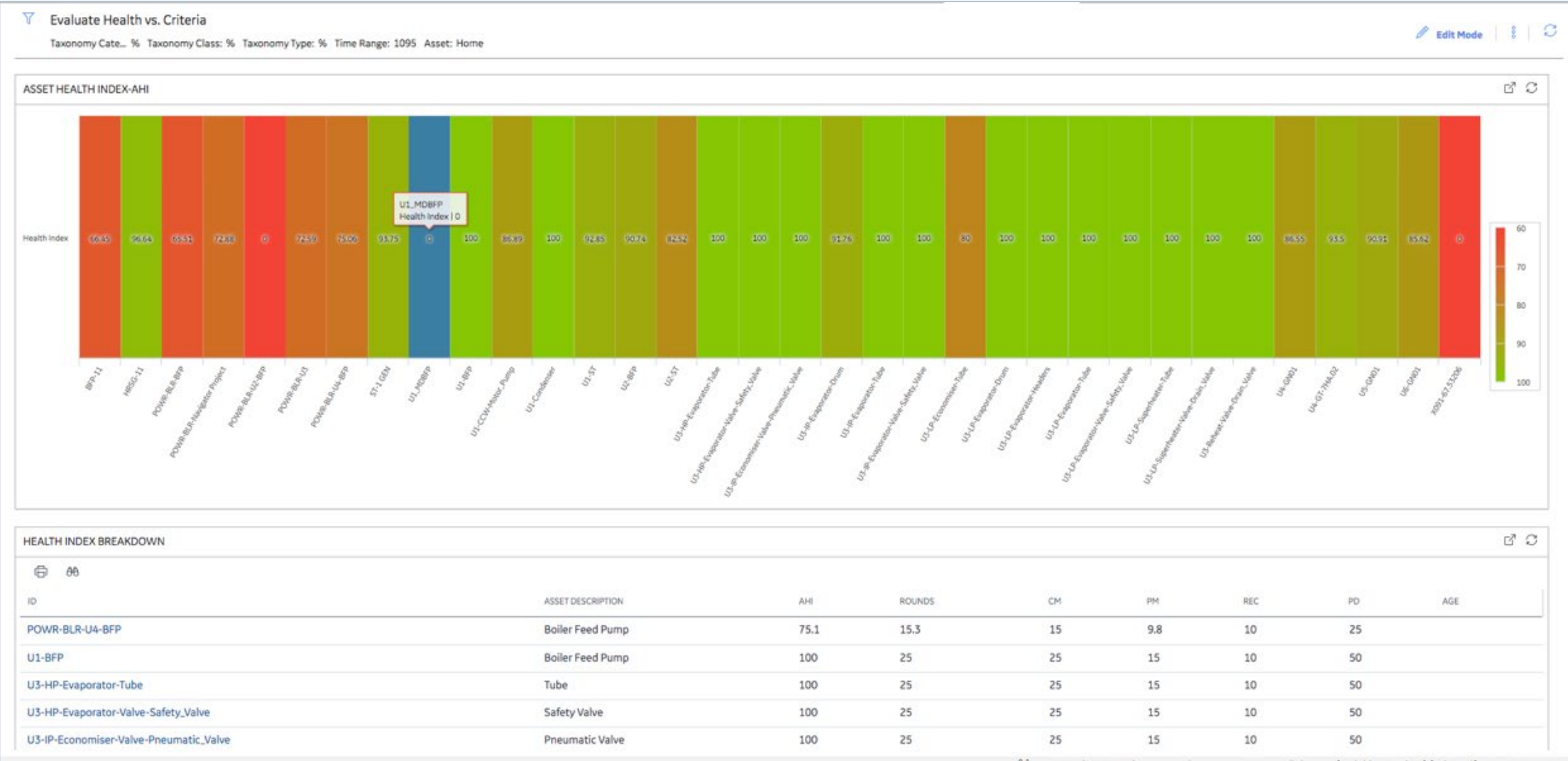
- TODAY'S SCHEDULE - WO TO BE COMPLETED IN NEXT 24 HRS OVERDUE WORK ORDERS
- WEEKLY SCHEDULE - WO TO BE COMPLETED IN NEXT 7 DAYS
- ROUNDS DEVIATION
- HEALTH INDICATOR RELATED STATUS CHANGE LIST - LAST 72 HRS ANALYTICS DRIVEN ALERT LIST - (LAST 72 HRS)

## Key summary dashboards and drilldowns

- Asset Health Heat Map by criticality
- Analytics last 72 hours
- Rounds deviations
- Work Orders by priority and time
- Key shift events
- Overdue actions
- Key operational KPIs

A unified dashboard of O&M status and activities to review and plan daily priorities

# Equipment health monitoring workflow (End state)



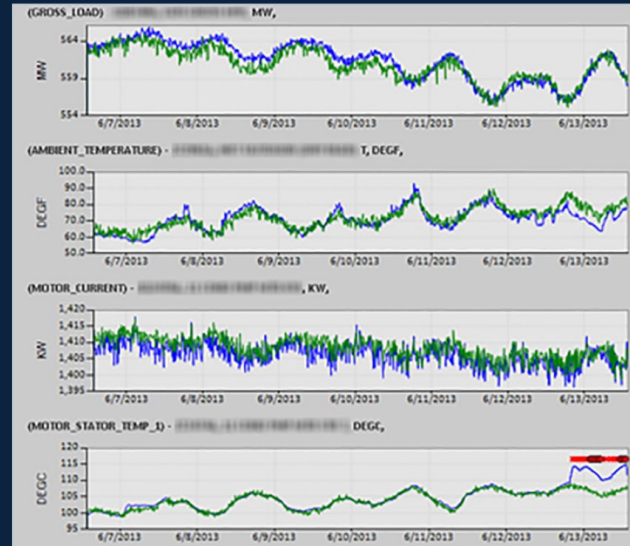
# Example of existing analytics (GE blueprint)

## *Failed cooling fan detected on a condensate pump*



### What did our services find?

The stator temperature on a condensate pump motor at a nuclear power plant increased from **222°F to 237°F** (106°C to 114°C) ... the plant was not aware of the unusual temperature increase, as it was below the control room's alarm levels.



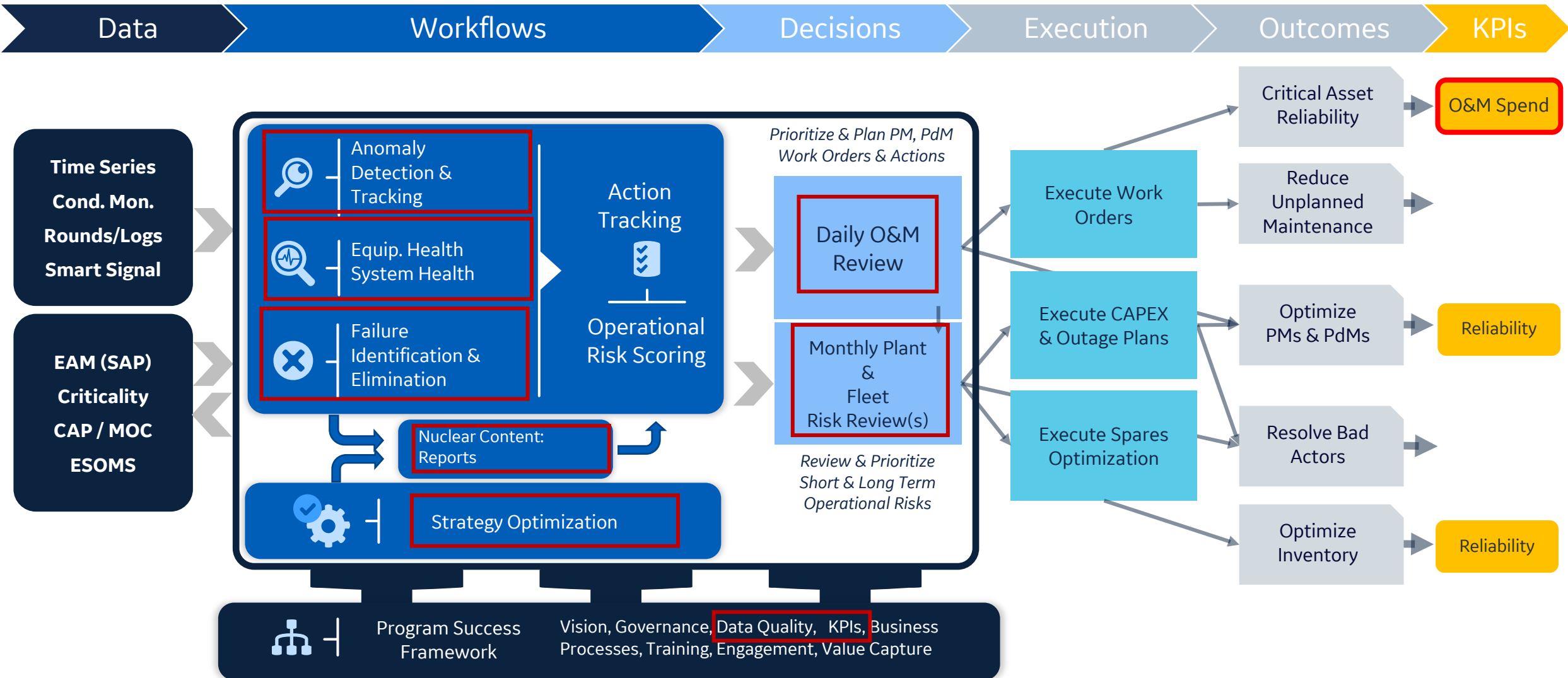
### What was the value to the customer?

The customer engineers were able to address a malfunctioning cooling fan, and they received confirmation that their maintenance action was successful when actual values returned to expected values. If this issue had continued to develop, stator temperatures would have continued to rise, which could have caused a shutdown of the pump.

### » What was the underlying cause?

Upon investigation, the customer learned that a cooling fan had failed, causing the motor stator temperature to start to rise. The operations team replaced the fan and reset the breaker.

# APM operating model (Nuclear)



# BWRX-300 small modular reactor

- 10<sup>th</sup> generation Boiling Water Reactor
- Scaled from licensed designs
- Design-to-cost approach
- Significant capital cost reduction
- Capable of integrating with renewables
- Ideal for electricity generation and industrial applications, including hydrogen production
- Constructability integrated into design
- Initiated licensing in the U.S. and Canada
- Operational by 2028

**MOST**  
COMPETITIVE SMR



**300 MW**  
**Water Cooled**  
**SMR**



DESIGNED TO  
MITIGATE LOCA



REDUCED  
STAFF

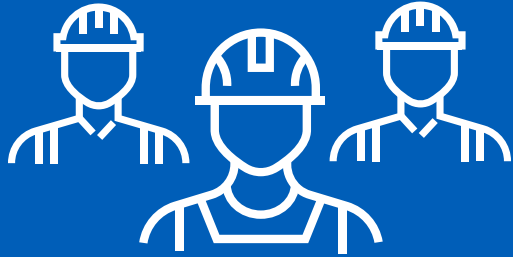


COMPETITIVE  
LCOE

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# Digital Solutions for Future Fleet (SMRs)

# Reducing CAPEX & OPEX in future BWRX-300 Fleet



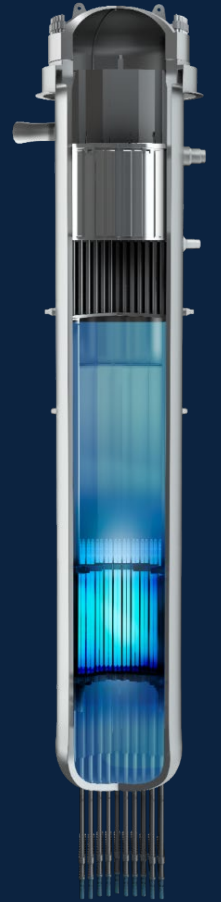
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**DESIGNED TO  
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LCOE**



# O&M cost reduction



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**Remote monitoring**

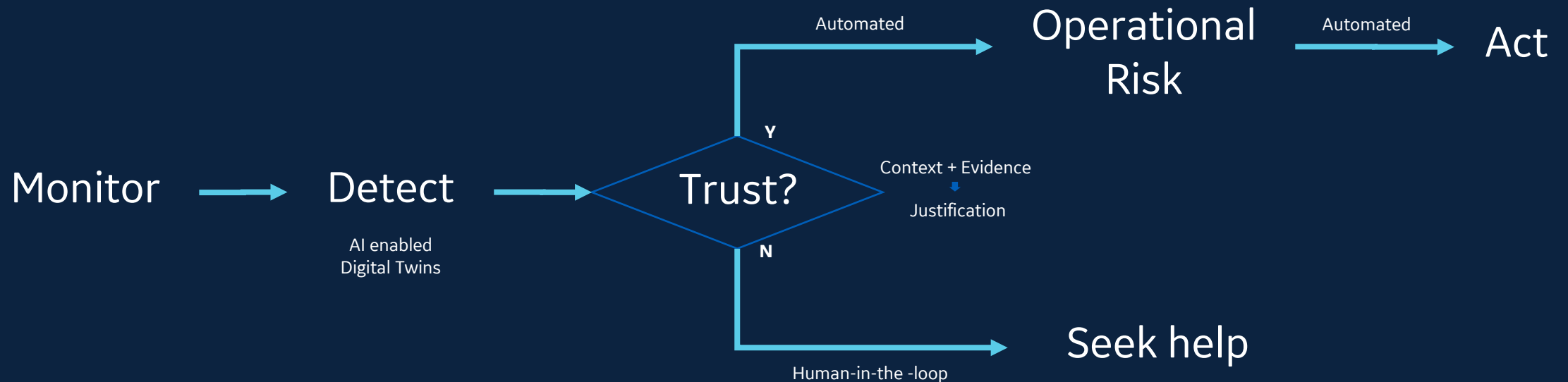
**Predictive maintenance**

**Automation**

**Optimized scheduling and  
central crews**

**AI-ENABLED  
DIGITAL  
TWINS**

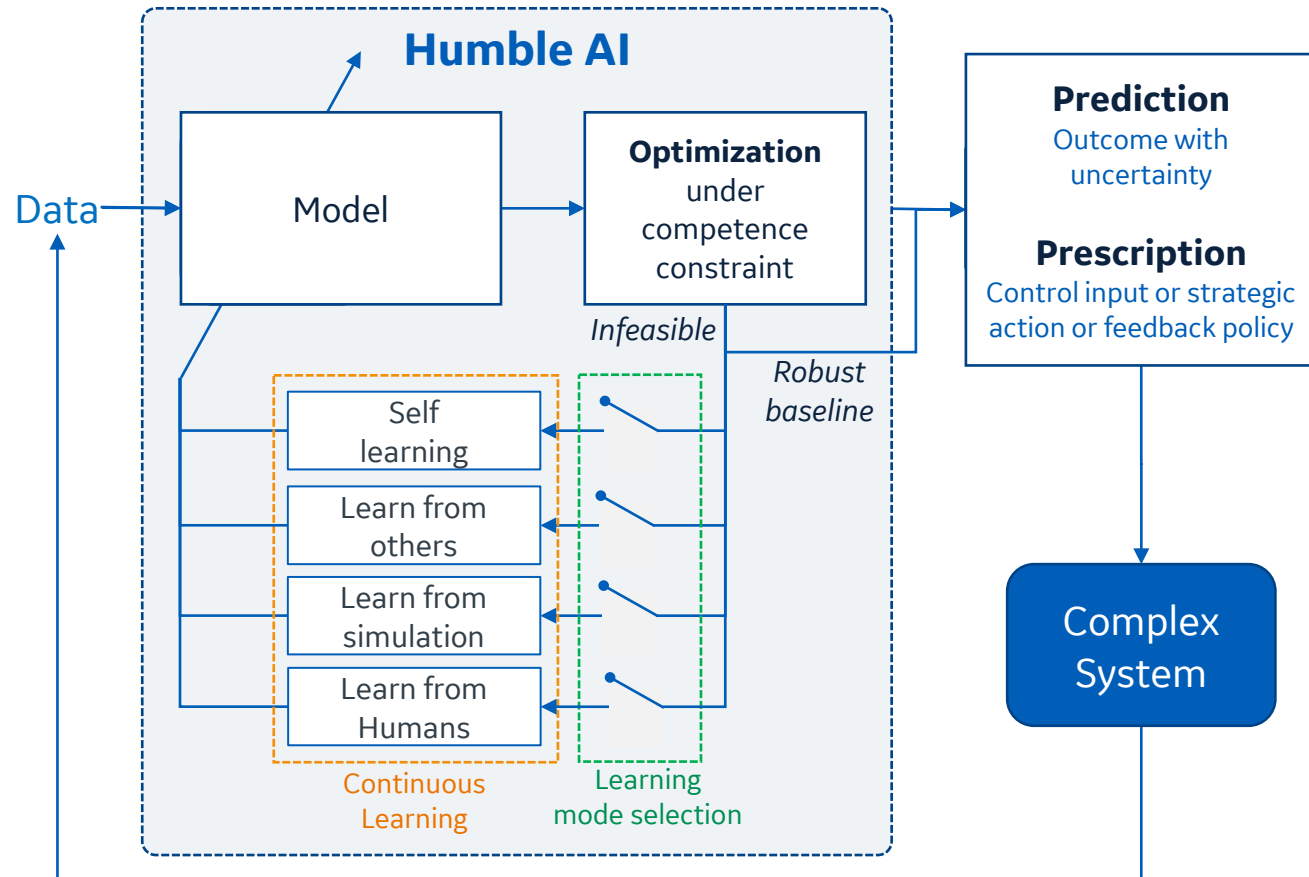
## Trust and EXPLAINABILITY will be key to AI-based decision-making and automation



Humble AI is part of a new lexicon of AI terms emerging, as AI becomes integrated into critical industrial infrastructure where safety, reliability, and performance are paramount

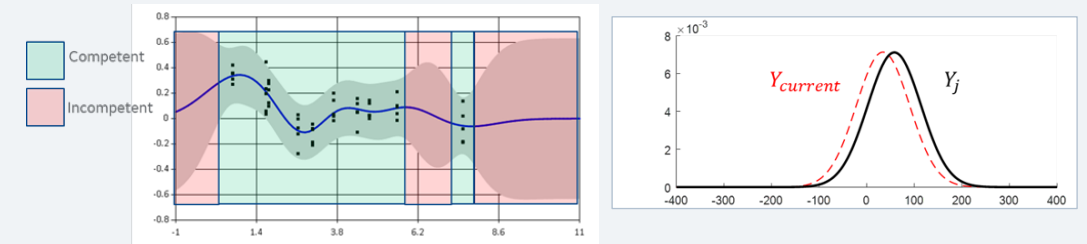
# AI for Digital Twin

*Realizing full value of data-driven analytics by putting information to action*



## Defining capabilities

- Understand region of trust
- Quantify uncertainty
- Ask for help when incompetent
- Continual learning from multiple sources

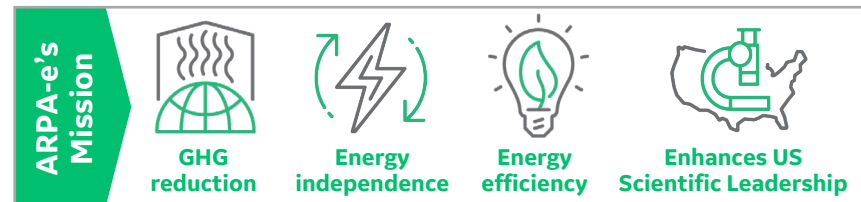


Humble AI will **reduce time to value**  
Humble AI will **maintain safety**

**HUMBLE AI:** An AI that is aware of its own competence and improves its competence via learning

# AI-enabled Predictive Maintenance Digital Twins

ARPA-e GEMINA



**We can make carbon free nuclear energy cost-competitive ...**  
**We can reduce its cost through AI and automation ...**  
**... IF we can mature AI to be trustable for nuclear applications!**

## Program impact

AI-enabled predictive maintenance for BWRX-300 Advanced Nuclear Reactor **to ↓ O&M labor costs**

## Program targets

Metric	From	To
<b>Automation</b> ↓ labor costs	None	Automated workorders ... ↓ Planning staff by 50% (10FTE) Online calibration ... ↓ Tech staff 75%, admin 25% (16FTEs)
<b>Predictive Maintenance</b> ↓ labor & mat'l	Alarms	↓ Forced outages and trips ... AI-driven predictive algorithms ↓ Labor headcount 35%
<b>Trust</b>	Human	Humble and explainable AI ... quantify uncertainty to establish trust in the models and encourage automation

## Technology summary

### Reactor Operations

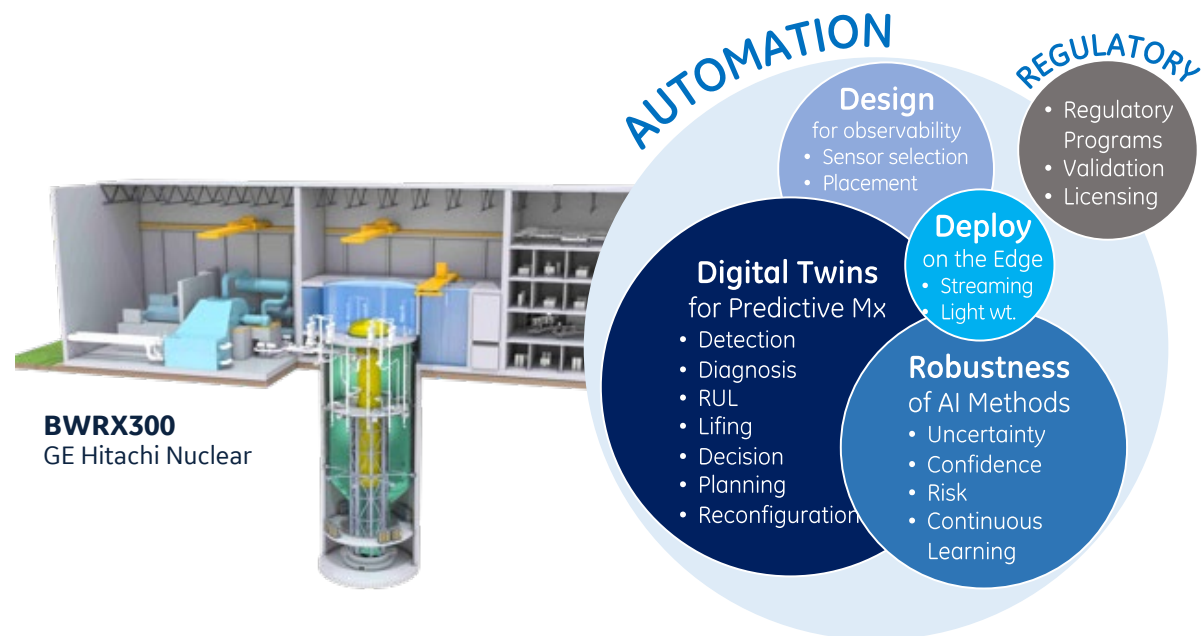
Physics-informed machine learning, sensor optimization

### Reactor Health

Causal, Humble & Explainable AI for predictive maintenance

### Decision Making

Autonomous risk-informed decisions for reconfiguration & maint.



Exelon Generation

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# The digital journey



The **existing fleet can leverage its existing data** using GE's Asset Performance Management (APM) software platform.

APM can help identify equipment/system risks to **reduce unplanned maintenance, resolve problem components, and optimize preventative maintenance.**

GE is **developing the predictive and prescriptive models/digital twins for the future fleet using Humble AI** ... progress here is expected to benefit existing fleet.

GE continues to evolve its digital technology to help the **existing and future nuclear fleets operate safely and at a reduced O&M cost.**



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